# Geethanjali College of Engineering and Technology, Hyderabad (Autonomous)

### **Department of Management Studies**

10.1 Detailed Action taken for lower attainment course.

Action taken details for each of the POs and PSOs with lower attainments were planned for the future course of action in PAC meetings.

Course	Overall attainment	Reasons for low attainment	Action Taken
Performance Management	1.73	Performance Management offered in second year first semester requires the background of HR management studied in first year second semester, whose outcomes are found to be low, which has again resulted in this course.	providing real-world case studies and examples for deeper understanding of the concepts and develop the skills needed for improved attainment in

## CASE 1

## Performance Maragnest How Come They Make Mor Than Me?

Fran Jefferson began her job as the supervisor of the Training Department of Metro Bank and Trust Company almost four years ago. She was generally pleased with the four trainers and one secretary in her unit. Indeed, Fram took pride in her ability to create a high morale and high performance unit. This was particularly pleasing to Fran because they were constantly busy and barely able to keep up with the volume of training expected from them.

Then, early on Wednesday morning, Fran's secretary, Judy Martin, knocked on Fran's door and asked to see her. Fran liked Judy and considered the secretary to be one of her "stars." Indeed, in an effort to develop Judy's talents and abilities, Fran had gone out of her way to give Judy special assignments, including her in all the major planning activities of the department and entrusting her with the administration of certain departmental programs, such as tuition assistance and evaluation follow-through. By now, Judy functioned more as an administrative aide than as a secretary.

It was clear that Judy was upset about something as she seated herself in the chair next to Fran's desk. Slowly, Judy placed a job-posting application form in front of Fran. She would not look her supervisor in the eyes.

Fran was surprised, to say the least. As far as Fran knew, Judy liked both her job and working in the Training Department. In turn, everyone else in the department liked and respected Judy.

Fran looked over the form and said casually, "So you want to post for the executive secretary job in the Branch Management Division." She paused. "Could I ask you for some additional information, Judy? I'm kind of surprised."

Judy looked at her clasped hands, thinking. Fran waited.

Finally, Judy looked up and said: "I noticed in last week's job posting that the executive secretary position is graded as a 14. Now that's two grades higher than my job!"

She caught her breath. "You know my friend Mary Johnson works over there. She told me that half the time the secretary sits around doing nothing.

Judy continued, gathering some anger in her look and resentment in her voice. "Look, Fran, you know how hard I work, how hard we all work, around here. I mean, I'm always busy. I don't see why I should work in a job graded at a 12 and work twice as hard and yet not be paid the same as that secretary. The job requirements for the job are just a littler higher than mine, and the merit raise you gave me last month hardly helped at all.

Fran listened; then she replied: "It sounds to me, Judy, that you're feeling angry because you think you should be paid more for the work you do and that you want to switch jobs rather than put up with things as they are. Am I right?"

Judy nodded her head in agreement.

Fran knew, though, that the Metro job evaluation system was up to date and that the executive secretary position to which Judy referred did require additional background experience, skills, and responsibilities beyond what was needed in Judy's current job. Because her secretary was such a good employee and a nice person, Fran was quite concerned. She felt strongly that moving to the executive secretary job would not be what Judy really wanted, and she hated to lose Judy, especially if her decision was based on faulty reasoning and the move would not be good for her.

Fran tried to figure out what to do.

#### QUESTIONS

- 1. What are the reasons given by Judy Martin for wanting to post for a position in another department? What points are accurate and which are debatable?
- 2. How should Fran respond to Judy's request to transfer?
- 3. How should Fran respond to Judy's salary complaints?

Solution 
This case study emphasis on confensation

Management. It is vital for all organisations

Management. It is vital for all organisations

as it can impact employee retention, Job

as it can impact employee retention, Job

gatisfaction & overall organisational gentormance

employees who believe being compensated

in exchange for their 12 time and efforts

in exchange that their organisation values

them.

# Case Study-1 Solution

I helpat are the reasons given by Judy Madin for wanting to post for a position in another department & helpat points are accurate and helpich are debatable.

A) Judy Martin's reasons for warting to switch her departments include her dissatisfaction with her departments include her dissatisfaction with her correct role, specifically citing her heavy workload, which is more than she can handle.

O she is also attracted to the new positions higher grading of us. Emy

O Implying botter compensation and benedits.

In towns of accuracy, its clear that Judy's Current workload is a significant issue, & seeking a new workload is a significant issue, & seeking a new workload is a significant issue, & seeking a new cook might alleviate some of that pressure.

Tole might alleviate some of that pressure.

However, the grading system and potential benefits thousever, the grading system and potential benefits might be subject to interpretation and company policies.

- 2) How should Fran respond to Judy's request to
- A) Fran should respond to Judy's request to transfer on a fair, empathetic, and professional manner. Here is a suggested approach;
  - 1) Acknowledge and appreclate
  - @ Understand the reasons
- 3 Explore alternatives
- @ Discuss the transfer request.
- (5) Communicate the decision
- 6 Follow-up and support.

Tudy, I appreciate your hard work and contribution to our department. I understand that you are looking for new challenges and opportunities. Before we discuss a potential transfer, to explore some atternative solutions that might address your concerns. Could we discuss ways to manage your workload or provide additional support. If you are still interested in transferring, let's discuss the request and evaluate the best course of action for both you and the company."

- 3) How should respond to Judy's salary complaints A) bether responding to Judy's salary complaints, from should aim to be empathatic, transparent, and gair. Here is a suggested approach;
  - OAcknowledge and Validate
  - @ Gather Enformation
  - 3 Explain the company's compensation
  - @ Discuss internal equity and market rates
  - (5) Explore alternatives
  - 6 Communicale the decision.
  - Judy, I understand your concerns about your salary, and I appreciate your hard work and contributions to our team. Our company's compensation philosophy is based on market rates, performance and experience, late strive to provide competitive and experience, late strive to provide competitive salaries and benefits while ensuring internal equity.

CASE 12

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Beverly Comes Full Circle

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#### **Background Information**

Beverly Wyman took her job as supervisor very seriously. Though only 33 years old and somewhat new to the company, she liked her work and believed she did a good job. Beverly was in charge of the Consumer Credit Sales Group of the First Union National Bank. She was in charge of seven credit sales representatives (CSR's). Her sales group was formed six months ago to aggressively sell and market the bank's various car, boat, and other personal loans. Beverly was promoted and became group supervisor shortly after the group was started, moving up from an assistant manager's job in the nearby Credit Analysis Section. Some problems in the Analysis Section kept her there longer than was anticipated, and she joined her sales group after it had already started operating.

Even though she was generally pleased with the progress her sales group was making, she did have a problem: Bob Watson. As she thought back, she knew why this was so painful now.

#### **Back to Beginning: Bob Watson**

Three years ago, when Beverly joined First Union's Credit Analysis Section, Bob Watson was the chief credit analyst and her boss. He was then 41 and had been a First Union employee for 18 years. In this position, Bob was responsible for training all new junior analysts. Bob had long been a top credit analyst: he earned almost twice the net income as the next most productive employee in Credit Analysis. It was this exceptionally high level of productivity that allowed the division manager to look the other way whenever Bob had one of his occasional fits of moodiness. Indeed, although Bob was widely respected for his consumer credit talents, he was just as widely avoided for his unpredictable temperament and erratic work habits.

Beverly learned a lot about credit from Bob, and they got along well together—at least until Beverly started to equal Bob's record in Credit Analysis. That was about 18 months ago. It was around this same time that Bob seemed to undergo a change. There was a subtle but distinctive difference in how he worked: He maintained an adequate analytic volume, but he seemed drained of energy. Some employees thought the change was due to his divorce.

Whatever the cause, Bob's idiosyncrasies now became a real problem and the change in his work became increasingly less subtle. He was absent from his desk frequently and for long periods. Indeed, it seemed he would put in a couple of good hours of work a day and then spend the rest of the time listlessly wandering around. An exasperated department manager, Tony Ianelli, finally had to act, giving Bob a written disciplinary notice. Bob's wandering seemed to sub-

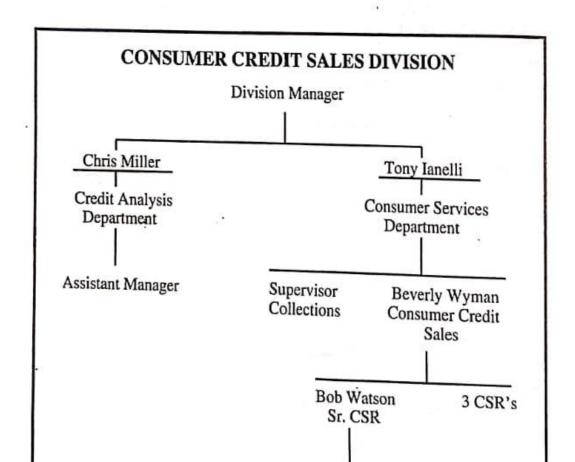
side, but his underlying attitude—apathy, indifference, hostility—became even stronger.

Beverly Becomes Supervisor

All these problems with Bob occurred before Beverly was made supervisor. Tony explained the situation to Beverly before he hired her, because Bob had now been transferred a second time to the newly formed Consumer Credit Sales group as senior representative. He was given the temporary duty of running the sales group until the permanent supervisor—soon revealed as being Beverly—arrived. Bob's job was the same kind of position he had filled in Credit Analysis: to train the sales reps in Beverly's sales group. But now, he was working for Beverly instead of Beverly for him.

During the job interview, Tony told Beverly: "We considered Bob for the credit sales manager's job, but decided we just didn't think he would work out as a supervisor at this time. We did think that more responsibility might be what he needs, though, so we made him senior representative."

Tony told Beverly that as senior representative, Bob would have the three newest sales reps work directly for him as trainees. Thus, Beverly would supervise Bob and the other three CSR's directly; she would supervise the three trainee reps indirectly through Bob. The chart below shows the organization of First Union's Consumer Credit Sales Division.



Four months after Beverly moved into the supervisory position, she was facing a number of problems with Bob Watson. She believed that Bob could consistently be a top performer if only he could get over this "attitude problem." She thought that although Bob realized he blew his chance for a management job because of his erratic performance, he still felt cheated. He applied for other jobs in the bank at every opportunity. He still did an average job, although his sales performance had been falling for the past few months. Beverly was also concerned about his work method: He seemed to do the easiest sales jobs first and then give up too quickly on the more demanding and challenging opportunities. So, while he still performed fairly well, his work was just not up to his potential.

Beverly was experiencing other difficulties with Bob, too. She was alarmed at the way his attitude was affecting the three trainees that worked under him. She sensed their resentment of her. A recent incidence was still troubling her. She had asked Bob to explain to the trainees a new procedure that all the CSR's had to follow. Beverly felt it was a good system and had hoped that Bob would introduce it well. However, she was distressed to overhear one of the trainees complain about the "crappy, stupid new procedure" they had to complete. Beverly could only imagine how Bob must have explained it.

Another of Beverly's concerns was Bob's almost total indifference to her. She could remember a number of times that Bob had gone around her to talk with Tony directly about some questions or concerns. The rest of the time, he seemed to ignore the plans she and Tony made. When asked for his input, he usually complained that the idea would never work.

In particular, he seemed totally resistant to changing some of his practices and bringing them into accord with the newly revised Consumer Credit Protection Laws. Potentially this was Beverly's biggest problem because mistakes under this new law could have cost the bank a lot of money in lawsuits and penalties. She had circulated a flier announcing the changes to all employees, but Bob had not appeared to pick it up. With his experience and ability, Bob was able to work in the gray area between super-selling and regulatory violation fairly easily. He did not to seem to appreciate the danger in which he was putting the Bank, though, and his trainees were picking up his questionable tactics.

Altogether, Bob was consuming an enormous amount of Beverly's time and energy. Her productivity was being hampered by Bob's continual problems. Even worse, Tony Ianelli seemed unwilling to take any drastic action, and Beverly felt her ability to act was limited by Tony's sensitivity to "front-office" pressure to keep Bob around. Even though she had not yet broached the subject with Tony, firing Bob did not seem possible.

As her fourth month as a supervisor drew to a close, Beverly sat at her desk, looking at one of Bob's recent sales reports. She shook her head slowly, noticing more of the same errors. Beverly knew that although the problem was not an emergency, it needed correcting. Beverly wondered to herself: "What can I do?"

### CASE QUESTIONS

- Describe the problem(s) which Beverly faces as a supervisor. Identify what specific performance improvement results she should seek.
- 2. What key rule(s) or principle(s) should Beverly use in solving the problem(s)?
- Develop at least three different strategies or approaches for resolving this issue.

This care study eighten about the problems of lack of communications between the employee and employer. The Superiscor 13 a corregue position, severage as the book between Management and the work horce. Senior management articulates the isien, middle management decises the stratage and the superisor has to ensure that the work force performs the work.

## Case Study - 2 Solution

- 1. Describe the problem(s) which Beverly daces as a supervisor. identify what specific performance improvement results she should seek.
- A. Based on the content, I'll provide a general analysis of the problems Beverly neight face as a supervisor and the specific performance improvement results she should seek.
- \* Problems Beverly faces
  - 1. communication Breakdown
  - 2. Lack of Trust
  - 3. Inefficient tout waragement
  - 4. conflict resolution.
  - 5. Performance management.
  - \* Specific Performance improvement Results
    - 1. Improved communication
    - 2. Enhanced Trust and morale
    - 3. Efficient task management
    - 4. Effective conflict resolution
    - 5. strong performance management.

- 3. Develop at least -three Strategies or approaches for resolving -the issue.
- A. Here are three strategies or approaches for resolving the Essue Beverly faces as a supervisor:
  - \* Strategy-1: communication and feedback
    - 1. Regular team meetings
    - 2. one-on-one check-ins
    - 3. Open Door Policy
  - \* Strategy-2: Performance management and Development.
    - 1. clear Goal setting
    - 2. Regular progress monitoring
    - 3. Training and revelopment opportunities.
  - \* Strategy-3: Empowerment and Autonomy.
    - 1. pelegation and empowerment
    - 2. Autonomy and Fraibility
    - 3. Recognition and Rewards

#### CASE DISCUSSION: Beverly Comes Full Circle

Summary

performance Maragemen ase study - D

Four months ago, Beverly Wyman, 33, was promoted to the supervisor's job of a newly formed sales group. There were seven people in the sales group reporting to her, including Bob Watson (her boss when she first joined the company). Bob was about 10 years older than Beverly. He had been the highest performer in the company for a number of years, until Beverly began to equal his production about 18 months ago. Bob had a long history of personal moodiness and erratic behaviors, though. When Beverly began to equal his performance, Bob's behavior became more problematic. He had finally been given a written disciplinary notice. Consequently, some of the behaviors changed, although the underlying "attitude" problems of apathy, indifference, and hostility did not.

When Beverly was promoted to head up the sales group, Bob Watson was given the job of supervising three trainees in the department in addition to sales production tasks. Now, four months later, Bob had developed into a major supervisory problem for her. Beverly currently had several concerns about Bob's work:

- He gave up on tougher sales chores.
- He was infecting his trainees with a negative attitude about her and the operations of her department.
- He ignored her authority and plans, and is not a constructive contributor to the department.
- He circumvented new regulations and laws, putting the company at risk.

In short, Bob was consuming quite a bit of Beverly's time and attention, while performing far below his potential. He was continually seeking to find another position in the company. It seemed that the "front office" would be protective of him; Beverly assumed that they would not allow him to be fired.

#### **Answers to Case Questions**

- Describe the problem(s) Beverly faces as a supervisor. Identify what specific performance improvement results she should seek.
  - Beverly's problem is how to respond to a rather unique problem employee: He is a long-term employee who is very knowledgeable and capable. But his work behaviors are just not acceptable—and may actually be risky to the business. He seems to be unreceptive to Beverly's supervision of him.
  - It is generally unproductive to speculate on what Bob's "motivation" or "psychological" problems are. It is difficult to accurately identify those underlying motivations when there is limited evidence of what is behind

them, and in some ways, using such a "theory" merely "explains" what

he is doing without helping you deal with it. Instead, it is preferable to identify what kinds of improvements in his behaviors she wishes to see. These improvements correspond to the problems noted above; they are listed below in likely order of importance to Brownia.

Complying with the new laws and regulations

- Accepting her authority and becoming a constructive contributor Being a positive and constructive force with the trainees
- More perseverance in working on tougher sales
- 2. What key rule(s) or principle(s) should Beverly use in solving the problem(s)?

Beverly should keep in mind several rules or principles when approaching these problems:

- 1. In the final analysis, it is Bob's responsibility to comply with the standards of performance set. While Beverly may be experiencing the problem, it is Bob's problem. Both he and Beverly need to understand that it is his decision about what will happen.
- Beverly needs to be clear about what those standards are and what will happen if he does not meet those standards.
- She should not make assumptions about what can or cannot be done with Bob. She should prepare the way for action by initiating discussions with the "front office" to obtain their agreement to support her actions. This includes reaching an account with hor box. Torri actions. This includes reaching an agreement with her boss, Tony Ianelli, regarding stopping his end-run behaviors.
- Open and direct communication with Bob is necessary. In that regard, offering support and assistance is appropriate.
- 3. Develop at least three different strategies or approaches for resolving this issue!

There are a number of strategies Beverly could pursue. They are not mutually exclusive.

- Reach an agreement with the "front office" about how Bob will be treated. This will involve notifying "them" of the potential liabilities the company faces and the productivity problems that are likely. She should also present a plan for dealing with Bob, which could include a transfer if firing is not possible.
- Meet with Bob to set expectations and note future consequences. Beverly should make it clear to Bob what her standards of performance are. She needs to point out that the responsibility for all future outcomes are his; i.e., he needs to understand that it is now his problem. She needs to state what will happen to him if he does not meet those standards. This conversation should be noted and kept as a record in her files. It would be very appropriate to have Tony Ianelli sit in on this meeting.

## Case Study-3 Solution

- 1) Describe—the problem(s) Beverly faces as a supervisor.

  Identify what Specific performance improvement results she

  Should Seek.
- A): Beverly is a Supervisor who manages a team of employees. However, She is facing challenges in achieving her team's goals and Objectives due to various performance related issues.

Specyic peroblems:

- 1. Low psuductivity: Team members are not meeting their psuductivity targets, leading to delays in psuoject Completion 2. poor Quality of work; there is a highrate of errors and defects in the team's output, resulting in rework and wasted resources.
- 2. Lack of Communication; Team members are not communicating effectively with each other, leading to misunderstandings and Conflicts.
- 4. Low morale; Team members appear demotivated, and disengaged, leading to absortersim and turnous.

performance improvement results:

- 1. increase productivity
- 2. Imporove Quality of work.

- 3. Enhance Communication
- 4. Boost Morale

## Key performance Indicators

- To measure progress toward these results , bevery'
  Can tack the following KPIs:
- 1. paroductivity metrics
- d. Quality metrics
- 3. Communication meters
- 4. Morale metiro
- what key roles or poincipals should beverly used , in solving the popularis
- A: To solve the possiblems facing her team, beverly.

  Should Consider the following key roles and

  possinciples:

Key noles.

- 1. Team Leader: Beverly should take charge and provide direction to her team.
- 2. Coach: Beverly should coach her team members to improve their Skills and performance.

- 3. Facilitator; Beverly should facilitate Communication and Collaboration among team members.
- 4. Change Agent: Beverly Should lead Change institutives to improve team performance and process.

Key poinciples:

- 1. Clear Communication
- 2. Collaboration
- 3. Empowerment
- 4. Continous improvement
- 5. Recognition and feedback.

Leaders hip Styles:

- 1. Triansformational leadership
- 2. Servant leadership
- 3. Situational leadership
- (3) Develop at least three different Strategies or approaches
  for resolving Judy's Salary and transfer issues.

A: Strategy1:

collaborative paroblem - solving:

- 1. Schedule a meeting with Judy to discuss here Concerns and gather more information
- that address both Salary and transfer "esues"

### Stategy2:

Data-Dailyen Decision Making!

- 1. Conduct market research to determine the average Salary range for judy's role and industry.
- 2. Gather Enternal data on Salaries for Similar moles within the Company

## Strategy-3 Employee - Centric Appenoach:

- 1. Focus on understanding Judy's long-term Career goals and aspirations.
- development within the Company.

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### Impact of action taken

Course	Performance Management	Performance Management
Batch	2019-21	2020-22
Attainment	1.73	2.73

#### **PAC Minutes**

## GEETHANJALI COLLEGE OF ENGINEERING & TECHNOLOGY (Autonomous) DEPARTMENT OF MANAGEMENT STUDIES

Minutes of Meeting of Program Assessment Committee (PAC) held on 16/6/2022

Venue: Department Staff Room

**Duration:** 1:30 pm-3.15 pm

#### Members present

Sl. No.	NAME	ROLE	SIGNATURE
1.	Dr. J. Pardhasaradhi	Chairman	72
2.	Dr. A. Sita Madhavi	Member	0
3.	Mr.V. Sai Kishore	Member	Soil
4.	Mr. K. Naupal Reddy	Member	Som.
5.	Mrs.K.Lavanya	Member	Lasary
6.	Mrs. Shainaz Begum	Member	Diavategns
7.	Mrs.K.Vijaya Lakshmi	Member	Villa Villa
8.	Mrs.L.Deepa	Member	Deet
9.	Mrs.V.Shivani	Member	e Livoy
10.	Mrs.D.Keerthana	Member	No.
11.	Mrs.V.Bhavani	Member	Villa-
12.	Mrs.G.Vijaya Lakshmi	Member	Conx.
13.	Mrs.K.Bhayana	Member	(E)

#### Agenda:

- 1. Mission and PEO feedback Analysis.
- Analysis of results of MBA 2020 batch second year first and second semester and 2021 batch of first year first semester.
- CO attainment for 2020 batch second year first and second semester and 2021 batch first and first semester courses.
- 4. Analysis of PO attainment level of 2020-22 batch students.
- Identification of Courses contributed to low Program Outcome attainment and the corresponding course outcomes.
- 6. Course attainments in pre-requisite courses, if any, for courses in point 4.
- Opportunities provided to students for better assimilation of the concepts through problem/project based learning through co-curricular activities/ value added coursers/ guest lecture(s)/industrial visits)
- 8. Major projects conducted.
- 9. PO attainment through Co-curricular and Extra-curricular activities.
- 10. Placements and Higher studies of 2020-22 post graduate students.
- 11. Targets of POS, PSOs and Placements for the next batch of students

#### Resolutions/Discussions made:

Chairman, PAC started the meeting by welcoming all the members.

The following resolutions/Discussions were made in this meeting:

- Mission and PEO feedback analysis was done on 6/6/2022 were approved and the feedback points were noted.
  - i. Overall pass percentage in MBA 2020 batch second year first semester is 63.27%, which was decreased by 23.27% compared to the previous batch of students. This is due to less pass percentage in Operations Management course. The overall pass percentage of the same batch in their first year second semester was 65.31%.

CO attainment of MBA 2020 batch II year I semester

	Course	le le	la l	t ent				ect nent	all
Course code	Course Name	Internal	External Direct	Direct Attainment	TLP	CES	CRC	Indirect	Overall Attainment
20MB03009	Research Methodology and Statistical Analysis	3.00	2.80	2.88	3.00	3.00	3.00	3.00	2.91
20MB03012	Operations Management	3.00	1.20	1.92	3.00	3.00	3.00	3.00	2.19
20MB03008	International Business	3.00	1.00	1.80	3.00	3.0	3.00	3.00	2.10
20MB03011	Strategic Management Accounting	3.00	2.40	2.64	2.00	3.00	3.00	2.60	2.63
20MB03007	Performance Management	3.00	2.40	2.64	3.00	3.00	3.00	3.00	2.73
20MB03010	Security Analysis and Portfolio Management	3.00	2.00	2.40	3.00	3.00	3.00	3.00	2.55
20MB03004	Learning and Development Management	3.00	2.80	2.88	3.00	3.00	3.00	3.00	2.91
20MB03001	Financial Institutions, Markets and Services	3.00	2.20	2.52	3.00	3.00	3.00	3.00	2.64
20MB03002	Employee Relations	3.00	2.80	2.88	3.00	3.00	3.00	3.00	2.91
20MB03S01		3.00	-	3.00	3.00	3.00	3.00	3.00	3.00

ii. Overall pass percentage in MBA 2020 batch second year second semester is 92%, which is increased by 3.11% compared to the previous batch of students. The overall pass percentage of the same batch in their second year first semester was 63.27%.

#### CO attainment of MBA 2020 batch II year II semester

	Course	Internal	External	Direct tainment	TLP	CES	CRC	ndirect tainment	Overall
Course code	Course Name	-	E	A				I A	7
20MB04001	Strategic Management	3.00	3.00	3.00	2.00	3.00	3.00	2.60	2.90
	Supply Chain Management	3.00	1.40	2.04	3.00	3.00	3.00	3.00	2.28

20MB04003	Strategic Investment and Financing Decisions	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB04006	Talent and Knowledge Management	2.25	2.80	2.58	2.00	3,00	2.60	3.00	2.55
20MB04004	International Financial Management	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB04007	International Human Resource Management	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB04005	Financial Derivatives	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB04008	Leadership and Change Management	3.00	2.00	2.40	3.00	3.00	3.00	3.00	2.55
20MB04S01	Pre Submission Project - Seminar	-	3.00	3.00	-	-	-	-	3.00
20MB04015	Main Project Viva Voce	3.00	3.00	3.00	-	-	-	-	3.00

iii. Overall pass percentage in MBA 2021 batch first year first semester is 74.36%, which is decreased by 9.64% compared to the previous batch of students. This is due to less pass percentage in Financial Accounting and Analysis course.

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#### CO attainment of MBA 2021 batch I year I semester

Course		-		ment				nment	nment
Course code	Course Name	Internal	External	Direct Attainment	TLP	CES	CRC	Indirect Attainment	Overall Attainment
20MB01001	Management and Organizational Behavior	3.00	2.40	2.64	3.00	3.00	3.00	3.00	2.73
20MB01002	Business Law and Environment	3.00	1.00	1.80	3.00	3.00	3.00	3.00	2.10
20MB01003	Managerial Economics	3.00	1.80	2.28	3.00	3.00	3.00	3.00	2.46
20MB01004	Financial Accounting and Analysis	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB01005	Data Analytics	3.00	1.40	2.04	3.00	3.00	3.00	3.00	2.28
20MB01006	Indian Ethos and Management	3.00	0.40	1.44	3.00	3.00	3.00	3.00	1.83
20EN01007	Functional English	3.00	1.40	2.04	3.00	3.00	3.00	3.00	2.28
20MB01L01	Business Data Analysis Lab	3.00	3.00	3.00		3.00			-

2. The committee reviewed the attainment of Course outcomes of all the courses offered in MBA 2020 batch second year first and second semester and 2021 batch first year first semester. All the members participated in the discussion. CO attainment of the following courses was reviewed critically as these courses are leading to low attainment of corresponding POs.

Year and Sem	Course	Internal	External	Direct Attainment	Indirect Attainment	Overall Attainment
I-I	Indian Ethos and Management Ethics	3.00	0.40	1.44	3.00	1.83

The committee analysed the PO attainment levels of recently graduated 2020-22 batch. Overall attainment of all the POs and PSOs by taking direct and indirect attainment is given below.

POs/PSOs	PO1	PO2	PO3	PO4	PO5	PSO1	PSO2
Attainment	2.53	2.50	2.52	2.56	2.59	2.52	2.53
Target (70%)	2.1	2.1	2.1	2.1	2.1	2.1	2.1

The attainment levels of all the POs and PSOs are above the targets fixed based on the course contribution/mapping to the respective POs and PSOs.

4. The committee also identified the Courses contributed to low Program Outcome attainment and the corresponding course outcomes, in order to take the corrective measures to further improve the attainment levels of POs and PSOs for the coming batches. The details are as follows:

Ye ar and Se m	Course	Intern al	Extern al	Direct Attainm ent	Indirect Attainm ent	Overall Attainm ent	COs with Low Attainme nt	POs and PSOs with Low Attainme nt
I-I	Manageme nt and Organizatio nal Behavior	3.00	0.20	1.32	3.00	1.74	CO2,3,5	PO1,2,3, 4,5 PSO2
I-II	Human Resource Manageme nt	1.88	0.60	1.11	2.60	1.48	CO1,2,3, 4,5	PO1,2,3, 4,5 PSO1,2
I-II	Financial Manageme nt	1.88	0.40	0.99	2.60	1.39	CO1,2,3, 4,5	PO1,2,3, 4 PSO1,2

5. The committee reviewed the opportunities provided to students for better assimilation of the concepts during second semester of the academic year 2021-22.

#### a. Guest Lectures Organized for the academic year 2021-2022

S. No	Name of the Faculty	Topic	Resource Person	Date
1	Dr. A. Sita Madhavi	Product- Market Fit (in Association With IIC)	Dr. P. Ammani, NICMAR, Hyderabad	11/03/2022
2	Dr. A. Sita Madhavi	Design Thinking for Business and Entrepreneurship (in Association With IIC)	Dr. K. Srinivas Rao	04/03/2022

b. Workshops Organized for the academic year: 2021-22

S. No	Name of the Faculty	Title	Resource Person	Date	
1	Dr. J. PardhaSaradhi	Workshop on Intellectual			
2	Mrs. K. Lavanya	Property Rights An Overview on IPR And IP	Dr. Y. V. S. Ch. Prasad	13/05/2022	
3	Mrs. Shainaz Begum	Management For Start-Ups	Cii. I Idadu		
4	Dr. J. PardhaSaradhi				
5	Mr. K. Naupal Reddy	Workshop on Human Values and Professional Ethics	Dr. Y. Mohan Rao	01/05/2022	
6 Mrs. K. Lavanya	Mrs. K. Lavanya	Empowerment Through Self Education			
7	Mrs. Shainaz Begum				
8	Dr. A. Sita Madhavi	Workshop on Design thinking for Business and Entrepreneurship	Dr. K. Srinivasa Rao, B. V. Raju Institute of Technology	04/03/2022	
9	Dr. A. Sita Madhavi	Workshop on Data Analysis for Ideation and Business Decisions Using R (In Association With IIC)	Dr. K. Sasi Kumar, Professor, HBS-GITAM	18/12/2021	

#### c. Activities under Human Resources Development Club, Finance Club, Marketing Club, and Entrepreneurship Development Club

S. No	Date	Activity	No. of Students Participated
1	31-05-2022	Workshop On HVPE - "Empowerment Through	124

_		Self Education"	
2	13-05-2022	A workshop on Intellectual Property Rights titled "An overview on IPR and IP Management for start- ups"	40
3.	18-12-2021	Workshop on Data Analysis for Ideation and Business Decisions Using R Programming	80
4	04-03-2022	Workshop on Design Thinking for Business and Entrepreneurship	33

#### d. Student Competitions Organised under various Professional Bodies

	Name of the Event	No of Participants
	Paper Presentation	04
	Poster presentation	04
Bhaswara2022	Business proposals	03
Dilaswara2022	The wolf of Geethanjali	11
	Young Manager	14
	Busi Quizy Den(Business Quiz)	10

## e. Activities under Professional Societies/Chapters Activities for the academic year 2021-22

S.No	Date	Activity	No. of Students participated
1	04.03.2022	Workshop on Design thinking for Business and Entrepreneurship	33
2	11.03.2022	Workshop on Product- Market fit	35

- The performance of the students for Major Projects are evaluated from Rubrics developed for assessing the students. The committee reviewed the assessment and agrees to continue the same procedure for the subsequent batches.
- The committee also discussed about the impact of co-curricular and extra-curricular activities on improving the learning levels of the students and also reviewed their contribution in attaining the POs and PSOs.

Name of the		No. of		% of					POs			PS	Os
Activity (details on a separate sheet)	Year	students attende d	Total No. of students	students attended and	level of attainment	No. of hours	PO1	PO 2	PO 3	PO 4	PO 5	PSO1	PSO 2
C-1	MBAI yr	50	50	100.00	3	12	2.00	2.00			2.00	2.00	3.00
C-2	MBA I yr	30	50	60.00	3	40	1.00	2.00	3.00	2.00	3.00	2.00	3.00
C-3	MBA I yr	10	50	20.00	1	6	3.00	2.00	2.00		3.00	2.00	3.00
C-4	MBA I yr	41	50	82.00	3	3	2.00	2.00	2.00		2.00	1.00	1.00
C-5	MBA I yr	31	50	62.00	3	2	3.00	3.00	2.00		3.00	2.00	3.00
C-6	MBA I yr	39	50	78.00	3	6	2.00	2.00			2.00	2.00	3.00
C-7	MBA I yr	35	50	70.00	3	3	3.00	2.00	1.00	2.00	2.00	2.00	3.00
C-8	MBA II yr	35	50	70.00	3	2	3.00	3.00		2.00	2.00	2.00	3.00

									700 000			2.00	1.00
C-9	MBA II yr	21	50	42.00	2	3	2.00	1.00	2.00			2.00	1.00
C-10	MBA II yr	38	50	76.00	3	6	2.00	1.00	2.00			2.00	1.00
E-1 NSS	MBA I and II year	21	150	14.00	2	18			3.00		1.00		
E2	MBA II yr	46	50	92	3	12	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Total I	Number of Hou	irs Spent s from I Y	towards Co ear to H Y	-curricular a	and Extra 22 Batch	113							
	Cumulative V			10 (2000)	01		169	197	253	126	250	193	252
H = N	lumber of Hou Cur	rs Spent t	towards Co	-curricular a ) wise	nd Extra		93	86	93	57	104	95	95
attair	CV/II= Attainment level of each PO = Weighted average of the attainments of all co-curricular and extra-curricular activities considering the number of hours spent in each activity. Calculation of PO1 attainment is shown below.					1.82	2.29	2.72	2.21	2.40	2.03	2.65	
Legend: C: Co-curr	icular activities	; E: Extra-	-curricular a	ctivities									

8. The committee reviewed the placement and higher studies status of 2020-22 batch of students and satisfied with the performance of the students.

Number of students appeared	57
Number of students Graduated	47
No of Students placed	37
Maximum Salary (Rs Lakhs)	7.72 Lakh
Median Salary (Rs Lakhs)	2.8 Lakhs
Number of students went for Higher studies	2

Number of students went for Higher studies 2 9. The committee discussed about the targets fixed for the attainment of the POs and PSOs for 2000 22 best and about the targets fixed for the attainment of the POs and PSOs for 2020-22 batch of students (target of 70%) and agreed to continue with the same targets (target of 70%) for 2021-23 batch of students also.

- After reviewing the results of 2020 batch second year first and semester and 2021 batch first semester results it is represented by the first semester results it is represented by the first semester results. first semester results, it is resolved to conduct case studies, group discussions, seminars, industrial visits against a seminary. industrial visits, excise problems, to improve the performance of the students.
- 2. With reference to item number 4 of Resolutions/Discussions made, the committee in supported training the number 4 of Resolutions of their knowledge in suggested training the students in various topics to improve their knowledge in management fundamentals and in turn to apply them in solving complex management problems. It is consequently in the solution of tacking these courses for better problems. It is suggested to improve the methodology of teaching these courses for better
- 3. It is decided to continue to conduct career awareness programs, aptitude, communication delille decided to continue to conduct career awareness programs. skills development programs, placement training programs and Entrepreneur awareness
- It is also insisted to encourage students to participate in management events/fest in more number so that they get a much better opportunities in their career

Chairman, PAC thanked all the members for attending the meeting and the meeting is concluded at 3:15 pm

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DEPARTMENT OF MANAGEMENT STUDIES

subanjali College of Engineering & Technology (Autonomeus)

Checryal (V), Kessara (M), Medchal (O), Telangana, 501301

## GEETHANJALI COLLEGE OF ENGINEERING & TECHNOLOGY (Autonomous) DEPARTMENT OF MANAGEMENT STUDIES

Minutes of Meeting of Program Assessment Committee (PAC) held on 16/6/2022

Venue: Department Staff Room Duration: 1:30 pm-3.15 pm

#### Members present

Sl. No.	NAME	ROLE	SIGNATURE
1.	Dr. J. Pardhasaradhi	Chairman	The state of
2.	Dr. A. Sita Madhavi	Member	0
3.	Mr.V. Sai Kishore	Member	Soil
4.	Mr. K. Naupal Reddy	Member	Som.
5.	Mrs.K.Lavanya	Member	Javary
6.	Mrs. Shainaz Begum	Member	Diamategns
7.	Mrs.K.Vijaya Lakshmi	Member	W8
8.	Mrs.L.Deepa	Member	Deit
9.	Mrs.V.Shivani	Member	4 you
10.	Mrs.D.Keerthana	Member	FOL
11.	Mrs.V.Bhavani	Member	V-Rle-
12.	Mrs.G.Vijaya Lakshmi	Member	(orx.
13.	Mrs.K.Bhavana	Member	R

#### Agenda:

- 1. Mission and PEO feedback Analysis.
- 2. Analysis of results of MBA 2020 batch second year first and second semester and 2021 batch of first year first semester.
- 3. CO attainment for 2020 batch second year first and second semester and 2021 batch first and first semester courses.
- 4. Analysis of PO attainment level of 2020-22 batch students.
- 5. Identification of Courses contributed to low Program Outcome attainment and the corresponding course outcomes.
- 6. Course attainments in pre-requisite courses, if any, for courses in point 4.
- 7. Opportunities provided to students for better assimilation of the concepts through problem/project based learning through co-curricular activities/ value added coursers/ guest lecture(s)/industrial visits)
- 8. Major projects conducted.
- 9. PO attainment through Co-curricular and Extra-curricular activities.
- 10. Placements and Higher studies of 2020-22 post graduate students.
- 11. Targets of POS, PSOs and Placements for the next batch of students

#### Resolutions/Discussions made:

Chairman, PAC started the meeting by welcoming all the members.

The following resolutions/Discussions were made in this meeting:

- 1. Mission and PEO feedback analysis was done on 6/6/2022 were approved and the feedback points were noted.
  - i. Overall pass percentage in MBA 2020 batch second year first semester is 63.27%, which was decreased by 23.27% compared to the previous batch of students. This is due to less pass percentage in Operations Management course. The overall pass percentage of the same batch in their first year second semester was 65.31%.

### CO attainment of MBA 2020 batch II year I semester

	Course			=				ıt	-
Course	Course Name	Internal	External	Direct Attainment	TLP	CES	CRC	Indirect Attainmer	Overall
20MB03009	Research Methodology and Statistical Analysis	3.00	2.80	2.88	3.00	3.00	3.00	3.00	2.91
20MB03012	Operations Management	3.00	1.20	1.92	3.00	3.00	3.00	3.00	2.19
20MB03008	International Business	3.00	1.00	1.80	3.00	2.0		3.00	
20MB03011	Strategic Management Accounting	3.00	2.40	2.64	2.00	-0		2.60	
20MB03007	Performance Management	3.00	2.40	2.64	3.00	3.00	3.00	3.00	2 73
20MB03010	Security Analysis and Portfolio Management	3.00	2.00					3.00	
20MB03004	Learning and Development Management	3.00	2.80	2.88	3.00	3.00	3.00	3.00	2.91
20MB03001	Financial Institutions, Markets and Services	3.00	2.20	2.52	3.00	3.00	3.00	3.00	2.64
20MB03002	Employee Relations	3.00	2.80	2.88	3.00	3.00	3.00	3.00	2.91
20MB03S01	Summer Internship	3.00	-	3.00	3.00	3.00	3.00	3.00	3.00

ii. Overall pass percentage in MBA 2020 batch second year second semester is 92%, which is increased by 3.11% compared to the previous batch of students. The overall pass percentage of the same batch in their second year first semester was 63.27%.

#### CO attainment of MBA 2020 batch II year II semester

	Course	ıternal	xternal	Direct	TLP	CES	CRC	direct	verall
Course code	Course Name	1	A	AH AH				In	Att;
20MB04001	Strategic Management	3.00	3.00	3.00	2.00	3.00	3.00	2.60	2.90
20MB04002	Supply Chain Management	3,00	1.40	2.04	3.00	3.00	3.00	3.00	2.28

20MB04003	Strategic Investment and Financing Decisions	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB04006	Talent and Knowledge Management	2.25	2.80	2.58	2.00	3.00	2.60	3.00	2.55
20MB04004	International Financial Management	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB04007	International Human Resource Management	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB04005	Financial Derivatives	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB04008	Leadership and Change Management	3.00	2.00	2.40	3.00	3.00	3.00	3.00	2.55
20MB04S01	Pre Submission Project - Seminar	-	3.00	3.00	-	-	-	-	3.00
20MB04015	Main Project Viva Voce	3.00	3.00	3.00	-	-	-	-	3.00

iii. Overall pass percentage in MBA 2021 batch first year first semester is 74.36%, which is decreased by 9.64% compared to the previous batch of students. This is due to less pass percentage in Financial Accounting and Analysis course.

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#### CO attainment of MBA 2021 batch I year I semester

	Course			ment				nment	nment
Course code	Course Name	Internal	External	Direct Attainment	TLP	CES	CRC	Indirect Attainment	Overall Attainment
20MB01001	Management and Organizational Behavior	3.00	2.40	2.64	3.00	3.00	3.00	3.00	2.73
20MB01002	Business Law and Environment	3.00	1.00	1.80	3.00	3.00	3.00	3.00	2.10
20MB01003	Managerial Economics	3.00	1.80	2.28	3.00	3.00	3.00	3.00	2.46
20MB01004	Financial Accounting and Analysis	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
20MB01005	Data Analytics	3.00	1.40	2.04	3.00	3.00	3.00	3.00	2.28
20MB01006	Indian Ethos and Management	3.00	0.40	1.44	3.00	3.00	3.00	3.00	1.83
20EN01007	Functional English	3.00	1.40	2.04	3.00	3.00	3.00	3.00	2.28
20MB01L01	Business Data Analysis Lab	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

2. The committee reviewed the attainment of Course outcomes of all the courses offered in MBA 2020 batch second year first and second semester and 2021 batch first year first semester. All the members participated in the discussion. CO attainment of the following courses was reviewed critically as these courses are leading to low attainment of corresponding POs.

Year and Sem	Course	Internal	External	Direct Attainment	Indirect Attainment	Overall Attainment
1-1	Indian Ethos and Management Ethics	3.00	0.40	1.44	3.00	1.83

3. The committee analysed the PO attainment levels of recently graduated 2020-22 batch. Overall attainment of all the POs and PSOs by taking direct and indirect attainment is given below.

POs/PSOs	PO1	PO2	PO3	PO4	PO5	PSO1	PSO2
Attainment	2.53	2.50	2.52	2.56	2.59	2.52	2.53
Target (70%)	2.1	2.1	2.1	2.1	2.1	2.1	2.1

The attainment levels of all the POs and PSOs are above the targets fixed based on the course contribution/mapping to the respective POs and PSOs.

4. The committee also identified the Courses contributed to low Program Outcome attainment and the corresponding course outcomes, in order to take the corrective measures to further improve the attainment levels of POs and PSOs for the coming batches. The details are as follows:

Ye ar and Se m	Course	Intern al	Extern	Direct Attainm ent	Indirect Attainm ent	Overall Attainm ent	COs with Low Attainme nt	POs and PSOs with Low Attainme nt
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5. The committee reviewed the opportunities provided to students for better assimilation of the concepts during second semester of the academic year 2021-22.

#### a. Guest Lectures Organized for the academic year 2021-2022

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2	Dr. A. Sita Madhavi	Design Thinking for Business and Entrepreneurship (in Association With IIC)	Dr. K. Srinivas Rao	04/03/2022

#### b. Workshops Organized for the academic year: 2021-22

S. No	Name of the Faculty	Title	Resource Person	Date		
1	Dr. J. PardhaSaradhi	Dr. J. PardhaSaradhi Workshop on Intellectual				
2	Mrs. K. Lavanya	Property Rights An Overview on IPR And IP	Dr. Y. V. S. Ch. Prasad	13/05/2022		
3	Mrs. Shainaz Begum	Management For Start-Ups	III II			
4	4 Dr. J. PardhaSaradhi					
5	Mr. K. Naupal Reddy	K. Naupal Reddy Workshop on Human Values and Professional Ethics		01/05/2022		
6	Mrs. K. Lavanya	Empowerment Through Self Education	gh Self Rao			
7	Mrs. Shainaz Begum					
8	Dr. A. Sita Madhavi	Workshop on Design thinking for Business and Entrepreneurship	Dr. K. Srinivasa Rao, B. V. Raju Institute of Technology	04/03/2022		
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#### c. Activities under Human Resources Development Club, Finance Club, Marketing Club, and Entrepreneurship Development Club

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			Participated
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		Self Education"	
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	Busi Quizy Den(Business Quiz)	10

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6. The performance of the students for Major Projects are evaluated from Rubrics developed for assessing the students. The committee reviewed the assessment and agrees to continue the same procedure for the subsequent batches.
7. The committee also discussed about the impact of co-curricular and extra-curricular activities on improving the learning levels of the students and also reviewed their contribution in attaining the POs and PSOs.

Name of		No. of		% of					POs			P	SOs
Activity (details of a separate sheet)	1 Year	students attende d	No. of students	students attended and	level of attainment	No. of hours	PO1	PO 2	PO 3	PO 4	PO 5	PSO1	PSO 2
C-1	MBAI yr	50	50	100.00	3	12	2.00	2.00			2.00	2.00	3.00
C-2	MBA I yr	30	50	60.00	3	40	1.00	2.00	3.00	2.00	3.00	2.00	3.00
C-3	MBA I yr	10	50	20.00	1	6	3.00	2.00	2.00		3.00	2.00	3.00
C-4	MBA I yr	41	50	82.00	3	3	2.00	2.00	2.00		2.00	1.00	1.00
C-5	MBA I yr	31	50	62.00	3	2	3.00	3.00	2.00		3.00	2.00	3.00
C-6	MBA I yr	39	50	78.00	3	6	2.00	2.00			2.00	2.00	3.00
C-7	MBA I yr	35	50	70.00	3	3	3.00	2.00	1.00	2.00	2.00	2.00	3.00
C-8	MBA II yr	35	50	70.00	3	2	3.00	3.00		2.00	2.00	2.00	3.00

MBA II yr	21	50	42.00	2	3	2.00	1.00	2.00			2.00	1.00
MBA II yr	38	50	76.00	3	6	2.00	1.00	2.00			2.00	1.00
MBA I and II year	21	150	14.00	2	18			3.00		1.00		
MBA II yr	46	50	92	3	12	3.00	3.00	3.00	3.00	3.00	3.00	3.00
umber of Hou ular activities	rs Spent ( from I Y	towards Co	-curricular a	and Extra 22 Batch	113							
						169	197	253	126	250	193	252
H = Number of Hours Spent towards Co-curricular and Extra Curricular activities - PO wise						93	86	93	57	104	95	95
nents of all co- g the number	curriculars of hours	r and extra spent in eac	a-curricular ch activity. C	activities		1.82	2.29	2.72	2.21	2.40	2.03	2.65
	MBA II yr  MBA II yr  MBA II yr  MBA II yr  Imber of Hou ular activities  Cumulative Va  mber of Hour  Curr  Attainment lo	MBA II yr 38  MBA II yr 21  MBA II yr 46  Imber of Hours Spent to the second se	MBA II yr 38 50  MBA II yr 38 50  MBA II yr 46 50  Imber of Hours Spent towards Coular activities from I Year to II Year to II Year to Hours Spent towards Courricular activities - Potents of all co-curricular and extragthe number of hours spent in each	MBA II yr 38 50 76.00  MBA II yr 46 50 92  Imber of Hours Spent towards Co-curricular a ular activities from I Year to II Year of 2020-Cumulative Value = No. of hours spent* PO attember of Hours Spent towards Co-curricular a Curricular activities - PO wise  Attainment level of each PO = Weighted averagents of all co-curricular and extra-curricular	MBA II yr 38 50 76.00 3  MBA II yr 46 50 92 3  Imber of Hours Spent towards Co-curricular and Extra ular activities from I Year to II Year of 2020-22 Batch  Cumulative Value = No. of hours spent* PO attainment mber of Hours Spent towards Co-curricular and Extra Curricular activities - PO wise  Attainment level of each PO = Weighted average of the tents of all co-curricular and extra-curricular activities g the number of hours spent in each activity. Calculation of	MBA II yr 38 50 76.00 3 6  MBA I and II year 21 150 14.00 2 18  MBA II yr 46 50 92 3 12  Imber of Hours Spent towards Co-curricular and Extra ular activities from I Year to II Year of 2020-22 Batch  Cumulative Value = No. of hours spent* PO attainment mber of Hours Spent towards Co-curricular and Extra Curricular activities - PO wise  Attainment level of each PO = Weighted average of the tents of all co-curricular and extra-curricular activities gthe number of hours spent in each activity. Calculation of	MBA II yr 38 50 76.00 3 6 2.00  MBA II yr 46 50 92 3 12 3.00  MBA	MBA II yr 38 50 76.00 3 6 2.00 1.00  MBA II yr 46 50 92 3 12 3.00 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr 46 50 92 5	MBA II yr 38 50 76.00 3 6 2.00 1.00 2.00  MBA II yr 46 50 92 3 12 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00  MBA II yr 46 50 92 3 12 3.00  MBA II yr	MBA II yr 38 50 76.00 3 6 2.00 1.00 2.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 50 50 50 50 50 50 50 50 50 50 50 50 50	MBA II yr 38 50 76.00 3 6 2.00 1.00 2.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00 3.00 3.00  MBA II yr 46 50 92 3 12 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.0	MBA II yr   38   50   76.00   3   6   2.00   1.00   2.00

Legend:

C: Co-curricular activities; E: Extra-curricular activities

The committee reviewed the placement and higher studies status of 2020-22 batch of students and satisfied with the performance of the students.

Number of students appeared	57
Number of students Graduated	47
No of Students placed	37
Maximum Salary (Rs Lakhs)	7.72 Lakhs
Median Salary (Rs Lakhs)	2.8 Lakhs
Number of students want for Higher studies	2

Number of students went for Higher studies 2

9. The committee discussed about the targets fixed for the attainment of the POs and PSOs for 2020-22 batch of students (target of 70%) and agreed to continue with the same targets (target of 70%) for 2021-23 batch of students also.

#### Action points:

- After reviewing the results of 2020 batch second year first and semester and 2021 batch first semester results, it is resolved to conduct case studies, group discussions, seminars, industrial visits, excise problems, to improve the performance of the students.
- With reference to item number 4 of Resolutions/Discussions made, the committee suggested training the students in various topics to improve their knowledge in management fundamentals and in turn to apply them in solving complex management problems. It is suggested to improve the methodology of teaching these courses for better attainment in the advanced courses related to these courses.
- It is decided to continue to conduct career awareness programs, aptitude, communication skills development programs, placement training programs and Entrepreneur awareness programs by various sections/clubs/Professional Bodies.

  It is also insisted to encourage students to participate in management events/fest in more
- number so that they get a much better opportunities in their career

Chairman, PAC thanked all the members for attending the meeting and the meeting is concluded at 3:15 pm

Program Coordinator

-

Head

DEPARTMENT OF MANAGEMENT STUDIES

Geethanjali College of Engineering & Technology (Autonomeus)

Cheeryal (V), Keesara (M), Medchal (O), Telangana. 501301

#### GEETHANJALI COLLEGE OF ENGINEERING & TECHNOLOGY (Autonomous)

#### DEPARTMENT OF MANAGEMENT STUDIES

Minutes of Meeting of Program Assessment Committee (PAC) held on 1/11/2021

Venue: Department Staff Room

**Duration:** 1:30 pm-3.15 pm

#### Members present.

Sl. No. NAME		ROLE	SIGNATURE
1.	Dr. J. Pardhasaradhi	Chairman	7
2.	Dr. A. Sita Madhavi	Member	
3.	Mr.V. Sai Kishore	Member	Soir
4.	Mrs.B.P.S. Jyothi	Member	B.P.S. Jyothing
5.	Mr. K. Naupal Reddy	Member	de la
6.	Mrs. K. Lavanya	Member	homany
7.	Mrs. R.N. Vardhini	Member	ly.
8.	Mrs.K.Vijaya Lakshmi	Member	NE
9.	Mrs. V. Naga Suhasini	Member	V. Nagu
10.	Mrs. Shainaz Begum	Member	Diamon

#### Agenda:

- 1. Analysis of 2019 batch fourth semester 2020 batch first and second semester results for the Academic Year 2020-21.
- 2. CO attainment for 2019 batch fourth semester 2020 batch first and second semester courses
- 3. Analysis of PO attainment level of 2019-21 batch of students.
- 4. Identification of Courses contributed to low Program Outcome attainment and the corresponding course outcomes.
- 5. Course attainments in pre-requisite courses, if any, for courses in point 4.
- 6. Opportunities provided to students for better assimilation of the concepts through problem/project based learning through co-curricular activities/ value added coursers/ guest lecture(s)/industrial visitts)
- 7. Major projects conducted.
- 8. PO attainment through Co-curricular and Extra-curricular activities.
- 9. Placements and Higher studies of 2019-21 post graduate students.
- 10. Targets of POS, PSOs and Placements for the next batch of students

#### Resolutions/Discussions made:

Chairman, PAC started the meeting by welcoming all the members.

The following resolutions/Discussions were made in this meeting:

1. 2019 batch fourth semester 2020 batch first and second semester results for the Academic Year 2020-21 are reviewed.

9. The committee discussed about the targets fixed for the attainment of the POs and PSOs for 2019-21 batch of students (target of 70%) and agreed to continue with the same targets (target of 70%) for 2020-22 batch of students also.

#### Action points:

- 1. After reviewing the results of 2019 batch second year second semester and 2020 batch first and second semester of AY 2020-21, it is resolved to conduct seminars and remedial classes remedial classes in concept-oriented courses and slip tests in Second Year to improve the performance of the students in subsequent advanced courses in third and fourth semesters of 2020 batch related to the prerequisite courses.
- 2. With reference to item number 5 of Resolutions/Discussions made, the committee suggested training the students in various pre-requisite topics to improve their knowledge in Human Resource management fundamentals and in turn to apply them in solving complex management problems. It is suggested to improve the methodology of teaching these courses for better attainment in the advanced courses related to these courses.

Chairman, PAC thanked all the members for attending the meeting and the meeting is concluded at 3:15 pm

Program Coordinator

DEPARTMENT OF MANAGEMENT STUDIES

Geethanjali College of Engineering & Technology (Autonomous)

Cheeryal (V), Keesara (M), Medchal (D), Telangana, 501301

#### GEETHANJALI COLLEGE OF ENGINEERING & TECHNOLOGY

#### DEPARTMENT OF MANAGEMENT STUDIES

Minutes of Meeting of Program Assessment Committee (PAC) held on 1-12-2023

Venue: Department Staff Room, Block-III, Third floor Duration: 1:30 PM - 3.15 PM

Members present

SI. No.	NAME	ROLE	SIGNATURE	
1.	Dr. J. Pardha Saradhi	Chairman	نبل	
2.	Dr. A. Sita Madhavi	Member	. Stell	
3.	Mr. K. Naupal Reddy	Member	Jan 10	
4.	Mrs. K. Vijaya Lakshmi	Member	ver	
5.	Mrs. K. Lavanya	Member	VOOK.	
6.	Mrs. Shainaz Begum	Member	Grand Leg	
7.	Mrs. V. Shivani	Member	V-Shiras	
8.	Mrs. D. Keerthana	Member	John	
9.	Mrs.V.Bhavani	Member	Vilstani	
10.	Mrs.G.Vijaya Lakshmi	Member	(ex).	
11.	Mrs.K.Bhavana	Member		
12	Mrs. A.SriDivya	Member	DMA	
13	Mrs. V. Anusha	Member	Hatak	

#### Agenda

- Analysis of MBA II Year II Semester 2021 Batch and MBA I Year II Semester 2022
  Batch results for the Academic Year 2022-23.
- 2. CO attainment for II Semester 2021 Batch and 2022 Batch.
- 3. Analysis of PO attainment level of 2021-23 Batch of students.
- Identification of Courses contributed to low Program Outcome attainment and the corresponding course outcomes.
- 5. Course attainments in pre-requisite courses, if any, for courses in point 4.
- 6. Opportunities provided to students for better assimilation of the concepts through problem/project based learning, through co-curricular activities/ value added coursers/ guest lecture(s)/industrial visits).
- 7. Projects
- 8. PO attainment through Co-curricular and Extra-curricular activities.
- 9. Placements and Higher studies of 2021-23 graduated students.
- 10. Targets of POs, PSOs and Placements for the next batch of students

#### Resolutions/Discussions made:

Chairman, PAC started the meeting by welcoming all the members.

The following resolutions/Discussions were made in this meeting:

- II semester results of MBA 2021 Batch and MBA 2020 Batch for the academic Year 2022-23 are reviewed.
  - i. Overall pass percentage in MBA 2021 Batch II year II semester 90.24 %, which is decreased by 1.76% compared to the previous batch of students. The overall pass percentage of the same batch in their II year I semester was 96%

9. The committee reviewed the placement and higher studies status of 2021-23 Batch of students and satisfied with the performance of the students.

Number of students appeared	44	
Number of students Graduated	36	
Total No of Placements		
No of Students placed	33	
Maximum Salary (Rs Lakhs)	3.71 Lakhs	

10. The committee discussed about the targets fixed for the attainment of the POs and PSOs for 2021-23 batch of students (target of 70%) and agreed to continue with the same targets (target of 70%) for 2022-24 batch of students also.

#### Action points:

- 1. After reviewing the results of 2021 batch II year II semester and 2020 batch I year II semester of AY 2022-23, it is resolved to conduct seminars and discussions also in the class to improve the practical exposure of the students in IFM course.
- 2. The committee suggested the entire faculty to register for MOOCS/NPTEL Courses in emerging areas and appear for exam to update their skill set.

Chairman, PAC thanked all the members for attending the meeting and the meeting is concluded at 3:15 pm

Program Coordinator

BEPARTMENT D:

Getthanjali College of Cheeryal (V), Kessara (M), Muuune, Li, 1000 mana. 501361

#### Geethanjali College of Engineering and Technology, Hyderabad (Autonomous)

#### Department of Management Studies Quality of students admitted

Degree/UG percentage/CGPA of marks for the Batch 2023-25, 2022-24, 2021-23

S.N O	ROLL NUMBER	DEGREE PERCENTA GE	(Batch 2022- 24) ROLL NUMBER	DEGREE PERCENTA GE	Batch 2021- 23) ROLL NUMBER	DEGREE PERCENT AGE
1	23R11E0001	8.72	22R11E0001	8.25	20R11E0001	9.40
2	23R11E0002	7.00	22R11E0002	7.17	20R11E0002	7.20
3	23R11E0003	8.85	22R11E0003	7.32	20R11E0003	7.67
4	23R11E0004	7.63	22R11E0004	7.05	20R11E0004	8.00
5	23R11E0005	8.21	22R11E0005	8.63	20R11E0005	7.10
6	23R11E0006	7.63	22R11E0006	8.62	20R11E0006	9.00
7	23R11E0007	7.51	22R11E0007	7.99	20R11E0007	8.74
8	23R11E0008	7.48	22R11E0008	7.92	20R11E0009	8.50
9	23R11E0009	7.93	22R11E0009	7.29	20R11E0011	8.19
10	23R11E0010	8.08	22R11E0010	8.15	20R11E0012	7.00
11	23R11E0011	7.45	22R11E0011	8.45	20R11E0013	8.00
12	23R11E0012	8.51	22R11E0012	8.87	20R11E0014	8.20
13	23R11E0013	8.76	22R11E0013	8.29	20R11E0015	7.70
14	23R11E0014	7.43	22R11E0014	9.05	20R11E0016	8.90
15	23R11E0015	9.15	22R11E0015	7.30	20R11E0017	8.20
16	23R11E0016	7.80	22R11E0016	7.56	20R11E0018	8.44
17	23R11E0017	8.41	22R11E0017	8.83	20R11E0019	8.30
18	23R11E0018	9.06	22R11E0018	6.93	20R11E0020	8.26
19	23R11E0019	7.82	22R11E0019	7.71	20R11E0022	8.03
20	23R11E0020	8.65	22R11E0020	7.12	20R11E0024	7.50
21	23R11E0021	8.35	22R11E0021	7.60	20R11E0025	8.40
22	23R11E0022	7.62	22R11E0022	8.00	20R11E0028	7.77
23	23R11E0023	8.59	22R11E0023	8.55	20R11E0029	8.50
24	23R11E0024	8.35	22R11E0024	7.25	20R11E0030	7.80
25	23R11E0025	8.65	22R11E0025	7.58	20R11E0031	8.00
26	23R11E0026	8.23	22R11E0026	8.90	20R11E0032	7.50
27	23R11E0027	8.96	22R11E0027	8.91	20R11E0033	7.60
28	23R11E0028	7.69	22R11E0028	6.65	20R11E0034	7.50
29	23R11E0029	7.77	22R11E0029	8.55	20R11E0035	7.45
30	23R11E0030	8.60	22R11E0030	8.47	20R11E0036	7.40
31	23R11E0031	7.57	22R11E0031	8.97	20R11E0037	7.40

	AVERAGE	8.23	AVERAGE	8.09	_
63	23R11E0063	8.11	22R11E0063	9.39	-
62	23R11E0062	9.43	22R11E0062	8.73	
61	23R11E0061	7.89	22R11E0061	8.27	
60	23R11E0060	8.00	22R11E0060	9.45	
59	23R11E0059	8.90	22R11E0059	8.59	
58	23R11E0058	8.68	22R11E0058	8.50	
57	23R11E0057	8.53	22R11E0057	6.82	
56	23R11E0056	6.70	22R11E0056	7.29	
55	23R11E0055	8.53	22R11E0055	8.61	
54	23R11E0054	7.84	22R11E0054	8.99	
53	23R11E0053	7.87	22R11E0053	9.11	
52	23R11E0052	8.07	22R11E0052	8.61	
51	23R11E0051	9.03	22R11E0051	7.43	
50	23R11E0050	7.69	22R11E0050	8.41	
49	23R11E0049	7.67	22R11E0049	8.40	
48	23R11E0048	8.22	22R11E0048	6.88	
47	23R11E0047	7.33	22R11E0047	8.51	AVERAGE
46	23R11E0046	8.64	22R11E0046	8.34	20R11E0055
45	23R11E0045	8.75	22R11E0045	8.04	20R11E0053
44		7.86	22R11E0044	7.73	20R11E0052
43		8.45	22R11E0043	6.44	20R11E0050
42		8.73	22R11E0042	7.59	20R11E0050
		8.16	22R11E0041	8.79	20R11E0049
41	=======================================	8.73	22R11E0040	8.85	20R11E0047
40	10000	9.02	22R11E0039	8.09	20R11E0046
39		8.45	22R11E0038	7.83	20R11E0045
38	and the same of th	9.18	22R11E0037	8.61	20R11E0042
3		8.22	22R11E0036	7.88	20R11E0041
3		8.59	22R11E0035	8.31	20R11E0040
3		7.96	22R11E0034	6.80	20R11E0039
1 3	-	8.43	22R11E0033	8.09	20R11E0038
	23R11E0032 3 23R11E0033	0.10	22R11E0032	8.60	Tanner transcript
1	23R11E0032				



7.48 8.20 9.00 7.50 8.00

9.40 8.70

8.80 8.90 8.80 7.20 7.60

7.65 8.00 8.14 8.07

ВАТСН	Average CGPA
2023-25	8.23
2022-24	8.09
2021-23	8.07